



**ALIDE2026**

GENERAL ASSEMBLY

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# WORK PROGRAM 2026-2027 AND 2026 BUDGET

ALIDE General Secretariat  
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# ALIDE WORK PROGRAM 2026-2027

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## PRESENTATION

For the Association's annual activity planning, various sources and levels of information are taken into consideration as inputs. As a first source of information, we consider the guidelines, concerns, and suggestions issued by the Board of Directors, as well as those expressed by representatives of member institutions in in-person or virtual bilateral meetings. We then take into account needs-assessment surveys, participant satisfaction evaluations from forums, meetings, training courses, and study tours, as well as feedback from the Development Banks Community of Practice platform and from specific initiatives; and the technical committees on sectoral financing: agriculture, SMEs, and the environment.

On this occasion, in order to gain a more accurate understanding of the needs and interests of our members, in 2025 we held the Human Talent Congress at our headquarters, with the participation of representatives from the human resources and/or talent management areas of development banks. Additionally, with the support of an expert, an analysis of the training market and of the topics of interest to ALIDE member institutions has been conducted.

This is complemented by an assessment of the focus of member institutions' activities, their priorities, main strategic lines of action, priority sectors, and the products, programs, and initiatives currently underway or in operation; as well as by an analysis of the regional and global economic outlook, major global initiatives and summits—such as the COPs on environment, biodiversity, and food systems, the FIC—, assemblies of regional and international organizations, and all matters related to the promotion of sustainable development finance in the region and worldwide.






All this information gathered from the different sources enables us to identify priority topics and activities, determine the appropriate modalities for their implementation, and identify strategic partners for carrying out ALIDE's Work Program, taking into account the diverse nature, operating models, and sectoral orientations of member institutions. In this regard, the structure of the Work Program prioritizes common cross-cutting themes—such as environment, gender, risk management, and others—as well as the different sectors aligned with the strategic pillars, in order to avoid dispersing efforts while ensuring that the full membership sees its needs and priorities reflected. Very specific topics are addressed through the programs of the sectoral financing technical committees and within the Development Banks Community of Practice. Additionally, new topics and demands from development finance institutions are taken into consideration.


On the other hand, for the past 18 years we have been organizing the ALIDE Awards for Best Practices in Development Finance Institutions, held continuously since 2008, to identify and promote good practices among development banks; as well as the ALIDE Green Award, which recognizes initiatives or programs that encourage clients to adopt practices aimed at minimizing or eliminating environmental risks and/or promoting the implementation of environmental management and sustainable development practices.

Since ALIDE's very *raison d'être* and the fundamental principle that defines our Latin American Association is mutual cooperation, the activities included in ALIDE's Work Program are made possible, to a large extent, thanks to the invaluable support of our member institutions, regional and multilateral organizations, and public and private entities related to development banking and finance. These activities are carried out through a variety of modalities, including training courses, study tours, meetings, consulting services, studies and research, technical assistance, information services, the development of regional platforms for cooperation and business, and networking with regional and multilateral financial institutions, as well as extra-regional banks.


As in previous occasions, as part of the planning process and in order to better identify the needs of our member institutions and further enrich the Work Program, we plan to convene national coordinators and institutional focal points, as well as heads of human resources, to a meeting and a congress to validate the proposed activities that will become the final components of ALIDE's 2026 Work Program.

## 1. DEVELOPMENT BANKING AND FINANCE

-  **Webinar “Performance and Outlook for Latin America and the Caribbean 2026”.** The objective was to hold presentations and a dialogue on the current situation, performance, and outlook for Latin America and the Caribbean in 2026. This included an overview of how the region ended 2025 from an economic and social perspective, what was expected for 2026, the risks and opportunities ahead, what could be expected from the evolution of financial markets, investment, and debt, and how policy changes in major economies could influence the performance of the region’s economies. The webinar was based on ECLAC’s *Economic Survey of Latin America and the Caribbean*, complemented by the perspectives of the OECD and S&P on international financial markets.  
**Date:** Virtual, January 29, 2026.  
**Organizers:** ALIDE | Economic Commission for Latin America and the Caribbean (ECLAC) | Inter-American Development Bank (IDB) | Development Banking Community of Practice | S&P Ratings.
  
-  **Meeting of ALIDE National Coordinators.** At this meeting, to be held as part of the activities of ALIDE General Assembly, National Coordinators will exchange information and experiences on current challenges and innovations in financing productive, social, and environmental sectors in their countries, as well as on the role of institutions in supporting national agendas and economic decarbonization. The proposed ALIDE Work Program in support of its member institutions will also be discussed.  
**Venue and date:** Asunción, Paraguay, May 19, 2026.  
**Organizer:** ALIDE.
  
-  **56<sup>th</sup> Ordinary Meeting of ALIDE General Assembly.** The central theme, “**Innovate, Invest, Include – Development Banking Driving Inclusive and Transformative Growth in the New Global Economic Landscape,**” underscores the crucial role of public development banking in Latin America and the Caribbean in promoting more productive, sustainable, and inclusive economic growth within the new global context. It highlights that the current global economic landscape—characterized by gradual monetary normalization and reduced fiscal and trade uncertainty—offers a window of opportunity for development banking to move from a reactive role—mitigating crises—to a catalytic one: shaping strategic portfolios and mobilizing capital.  
  
As part of the activities of the General Assembly, the Meeting of ALIDE National Coordinators will be held, along with a series of **side events** on key emerging issues related to the role of financial institutions. The delegates of ALIDE member institutions will address the Association’s institutional matters, and the **ALIDE Awards** for Best Practices in Development Banking will be presented, along with the **Bank of the Year Award**.  
**Venue and date:** Asunción, Paraguay, May 20–22, 2026.  
**Organizer:** ALIDE | Banco Nacional de Fomento (BNF).
  
-  **Webinar: Financial and Management Innovations in Development Banking in Latin America and the Caribbean.** To present and exchange ideas on the innovative initiatives recognized with the ALIDE Awards 2026, highlighting their replicable components and the lessons learned that are relevant to strengthening the role of development banking in Latin America and the Caribbean. In particular, the aim is to share the main innovations and results achieved by the award-winning banks; to draw operational and management lessons that can be replicated by other institutions; to promote technical exchange and cooperation among development banks based on the awarded experiences; and to strengthen the role of the Community of Practice (CoP) as a platform for continuous learning and the dissemination of best practices.  
**Date:** Virtual, November 2026 (dates to be confirmed).  
**Organizers:** ALIDE | Inter-American Development Bank (IDB) | Economic Commission for Latin America and the Caribbean (ECLAC) | Development Banking Community of Practice (DBCOP).
  
-  **Meeting of Chief Economists of Development Banks in Latin America and the Caribbean.** This meeting will provide a forum for discussion and exchange among chief economists of Development Banks, with the aim of proposing an agenda of critical issues in development finance in Latin America and the Caribbean that will serve as a reference for the actions of Development Finance Institutions (DFIs). In line with its objective, the meeting will examine the current state of financing, the role of Development Banking in today’s context, the outlook for the international economy, and the challenges the region will face in the coming years.  
A member entity will be asked to co-organize this meeting in its respective area during the second half of the year.  
**Venue and date:** II half of 2026 (dates to be confirmed).  
**Organizers:** ALIDE | Member Entity.

-  **Webinar: Economic Recovery in LAC: Just Transition, Employment, and Development Banking.** The International Labour Organization (ILO) is the United Nations agency for the world of work. The ILO advocates for investment in decent work opportunities, including green jobs, skills development, and economies that promote sustainable livelihoods. Within the framework of ILO–ALIDE collaboration, a webinar will be held with the aim of strengthening the employment generation and just transition dimensions in the objectives and actions of national development banks, in the context of their support for economic recovery in Latin America and the Caribbean.  
**Date:** Virtual, IV quarter of 2026 (dates to be confirmed).  
**Organizer:** ALIDE | International Labour Organization ILO | Social Investment Coalition.


### Studies and Research

-  **Main Paper: “Innovate, Invest, and Include: Toward Transformative Action in Development Banking.”** The current global economic landscape shows a moderation of the most critical risks and opens a window of opportunity for development banking to strengthen its strategic role. The gradual normalization of monetary conditions, greater fiscal predictability, and a relatively more stable trade environment make it possible to move from short-term management toward medium- and long-term investment planning, aimed at strengthening productivity and social impact. However, development challenges remain significant. In LAC, economic growth continues to be insufficient to close structural gaps, reduce poverty, and generate quality employment. The persistent investment gap limited productive diversification, high levels of informality, and territorial inequalities call for more decisive and coordinated responses. In this context, boosting productive investment, fostering innovation, strengthening human capital, and promoting high-impact entrepreneurship are essential to advancing toward inclusive and sustainable growth.

At the same time, technological acceleration and digital transformation are redefining production models and infrastructure needs, creating new opportunities and challenges. In this context, development banking is called upon to play a leading role by innovating in financial instruments, mobilizing public and private capital, reducing risks, and promoting productive and financial inclusion.


**Dates:** May 20–22, 2026. To be presented at the 56<sup>th</sup> ALIDE General Assembly in Asunción, Paraguay.

**Prepared by:** ALIDE.


-  **Best Practices in Latin American Development Banking – ALIDE Awards.** This publication brings together the different innovations in financial products, services, and management that have been recognized with the ALIDE Awards, implemented by Latin American development banks. Through this publication, ALIDE makes available each year to development finance institutions, government agencies, cooperation organizations, and stakeholders in development finance the features and scope of innovative programs and mechanisms in Development Banking that have demonstrated impact on economies.  
**Date:** September 2026.  
**Prepared by:** ALIDE.

## 2. TECHNOLOGICAL AND DIGITAL TRANSFORMATION IN SUPPORT OF FINANCIAL INCLUSION: DIGITAL BANKING AND SERVICES.

### In-Person Congress

-  **Banking Law: Challenges of Banking Law in the Digital Age.** This event will address the main legal and regulatory challenges facing the banking sector in the context of digital transformation. Topics such as electronic fraud, banking liability, financial integrity, and the convergence between traditional banking and Fintech within the framework of Open Banking will be analyzed. The congress aims to generate common criteria and proposals for regional regulation that ensure security and integrity without hindering innovation.  
**Venue and dates:** Bogotá, Colombia, August 27 and 28, 2026.  
**Organizers:** ALIDE | Banco de la Provincia de Buenos Aires (Banco Provincia) | Banco de Comercio Exterior de Colombia S.A. (Bancóldex).

### Online Congress




-  **Evolution of development banking toward intelligent organizations using AI.** Experiences and relevant practices on innovation in development banking in Latin America and the Caribbean were shared, with an emphasis on the strategic adoption of AI, digital transformation, financial inclusion, data governance, and ethical regulations. Findings from the IDB-ALIDE study on AI in public development banks were presented, along with success stories

in technologies such as conversational agents for sustainable projects, data lakes, and tools to close gaps in underserved areas.


**Dates:** April 14 and 16, 2026.

**Organizers:** ALIDE | Inter-American Development Bank (IDB) and other banks.

### [Online Training \(ALIDE E-Learning\)](#)


-  **Comprehensive Management of Cybersecurity and Cyber Resilience in Banks and Financial Institutions.** During the course, the goal was for the participants to get to know and understand: a) the different cybersecurity technologies available on the market and how they are integrated to improve and optimize an organization's protection; b) the human and material requirements within an organization necessary for cybersecurity management; c) the levels of organizational cyber resilience and develop a strategy for this purpose; among other topics such as the application of AI in cybersecurity management.  
**Dates:** March 10 to April 7, 2026.  
**Organizer:** ALIDE.
  
-  **Storytelling: From Numbers to Narratives – The Art of Connecting in the Digital World.** The course will focus on developing narrative intelligence—the strategic competence to process complex information and structure it into compelling stories. It is not about ignoring data, but about giving it a powerful voice. This course is not about “soft skills”; it is about a fundamental strategic capability. Learning how to tell stories is learning how to connect, persuade, and influence in an authentic and effective way. It is the skill that transforms the way people and organizations sell, lead, and communicate the value they truly deliver.  
**Dates:** October 28–November 25, 2026.  
**Organizer:** ALIDE.
  
-  **AI in Cybersecurity: Detect Threats and Protect Systems.** Train participants to apply Artificial Intelligence techniques in the prevention, detection, and response to cyber threats, improving security, resilience, and information governance in their organizations. By the end of the course, participants will be able to: (a) understand key concepts of AI and cybersecurity, (b) identify types of cyber threats and vulnerabilities, (c) apply AI models for anomaly, fraud, and attack detection, (d) design automated incident response and mitigation strategies, (e) integrate AI into monitoring and risk prevention systems, and (f) manage risks and regulatory compliance in AI environments.  
**Dates:** November 12 to December 10, 2026.  
**Organizer:** ALIDE.

### [Internships](#)

-  **Digital Transformation and Artificial Intelligence for Inclusion and Financial Innovation.** The experience of the Bank of the Province of Buenos Aires (Banco Provincia) will be shared, regarding strategies and best practices in the application of digital transformation and artificial intelligence tools aimed at promoting financial inclusion and improving access to credit for individuals, SMEs, and traditionally underserved sectors. Aspects such as process digitalization, the use of data analytics and predictive models for credit assessment, mobile and digital banking strategies, as well as financial education initiatives supported by technology will be addressed.  
**Venue and dates:** Buenos Aires, Argentina, from October 7 to 9, 2026.  
**Organizers:** ALIDE | Banco de la Provincia de Buenos Aires (Banco Provincia).

## **Small and Medium Enterprise**

### [Workshop](#)

-  **ALIDE Specialized Technical Committee on MSME Financing and the Financial Development Agency (AFD). Side Event: “Financial Inclusion of Women in MSMEs through Development Banking: An Integrated, Innovative, and Scalable Approach.”** The ALIDE Specialized Technical Committee on MSME Financing serves as a platform for dialogue and exchange of experiences among development banks and other institutions involved in productive financing, promoting discussions on priority issues related to the strengthening of micro, small, and medium-sized enterprises across the region.

Within the framework of the 56th ALIDE General Assembly, this side event will provide a high-level space for dialogue and knowledge exchange on women's financial inclusion in the MSME segment, highlighting the strategic


role of development banking in implementing comprehensive approaches that combine both financial and non-financial instruments, including credit, guarantees, trust funds, digital innovation, and financial education.

The event will also showcase experiences and best practices from Paraguay and other countries in the region, emphasizing the importance of partnerships among development banks, the financial system, multilateral organizations, and international cooperation agencies in scaling sustainable solutions that help reduce access gaps and promote productive development with a gender perspective.

**Venue and date:** Asunción, Paraguay, May 20, 2026.

**Organizers:** ALIDE Specialized Technical Committee on MSME Financing | Agencia Financiera de Desarrollo (AFD) | Banco Nacional de Fomento (BNF).


### Studies and Research

-  **Digital Payments and Productive Development: The Contribution of Development Banking to MSMEs.** The study examines how national development banks integrate digitalization processes into their products and services to facilitate financial access for MSMEs in Latin America. It analyzes initiatives such as digital wallets, simplified accounts, payment terminals, and electronic platforms that enable businesses to operate more efficiently and securely. The study assesses how these tools promote traceability, reduce costs, and create favorable conditions for formalization through transactional histories and the adoption of digital invoicing. It also identifies the challenges and opportunities for consolidating a payments ecosystem that fosters inclusion and productive development for MSMEs in the region.

**Date:** October 2026.

**Prepared by:** ALIDE.


### Online Training (ALIDE E-Learning)

-  **AI in Financial Inclusion and Microfinance.** This course aims to help participants understand the potential of AI to expand access to financial services, especially among underserved populations and vulnerable productive sectors. It also seeks to strengthen institutional capacities within development banks to design, evaluate, and manage AI-based solutions aimed at financial inclusion. In addition, it promotes the responsible and ethical use of AI, ensuring transparency, fairness, data protection, and bias mitigation in models applied to the financial sector.

**Dates:** from June 22 to July 27, 2026.

**Prepared by:** ALIDE.

### Webinar


-  **Global Trends in Digital Public Infrastructure in the Banking Sector for Inclusive Economic Growth.** Digital Public Infrastructure (DPI) is transforming the banking sector, offering unprecedented opportunities for financial inclusion and economic growth. Public Development Banks (PDBs), central banks, financial regulators, and payment system operators play a crucial role in this transformation.

This workshop will delve into practical tools and emerging trends, including the adoption of solutions such as eAuth, eKYC, and open APIs for open finance. It will also examine the broader strategic frameworks that countries are adopting to accelerate economic growth and expand financial inclusion at scale.

**Date:** Virtual, (dates to be confirmed).

**Organizers:** ALIDE | Centre for Digital Public Infrastructure (CDPI).

### Internships

-  **Financial Inclusion and Microfinance for Development.** The experience of various microfinance institutions in Peru will be shared, focusing on their best practices in promoting financial inclusion as a driver of economic and social development. Special emphasis will be placed on the mechanisms implemented to expand access to financial services for traditionally excluded populations, strengthening household resilience and the growth of local businesses. Their programs and tools aimed at financial education, technological innovation, risk management, and sustainability will be discussed, as well as strategies to promote gender equity, community participation, and the development of skills in clients. It will also be important to understand their institutional guidelines regarding social responsibility, organizational culture, inclusive leadership, and adaptation to changes in the economic environment, among other relevant aspects. The internship will allow for identifying how Peruvian microfinance institutions align


their business models with inclusive and sustainable development goals, promoting equal opportunities, job creation, and the strengthening of regional economies.

**Location and dates:** Lima, Piura and Arequipa, Peru, from July 20 to 24, 2026 (to be confirmed).

**Organizers:** ALIDE | Representatives of Peruvian microfinance institutions (to be confirmed).

### 3. RESILIENT INFRASTRUCTURE FOR DEVELOPMENT

#### Meetings


-  **Technical Committee on Social Infrastructure and Housing: Latin American Meeting on Housing Finance, Urban Development, and Real Estate.** The Specialized Technical Committee is an ALIDE platform aimed at sharing topics of common interest among development banks, fostering open spaces for all institutions focused on priority areas such as financing for social infrastructure and sustainable housing.

This technical meeting will analyze successful case studies in the housing sector, as well as topics such as sanitation and urban development, and innovative financing schemes for social housing. The meeting will also include site visits to pioneering real estate projects in sustainable housing development.

**Venue and date:** II Semester of 2026 (dates to be confirmed).

**Organizers:** ALIDE | Financiera Emprendedores | Sociedad Hipotecaria Federal (SHF).


#### Webinar

-  **Connecting Asia and Latin America: Infrastructure for connectivity and climate mitigation.** It will be proposed that AIIB hold a joint webinar to address how sustainable infrastructure can enhance connectivity between Latin America and Asia, while also contributing to climate change mitigation. Presenting financing opportunities, strategic partnerships, and success stories that demonstrate the impact of investment in green, resilient, and technology-driven infrastructure to promote regional integration and sustainable development.

**Date:** Virtual, (dates to be confirmed).

**Organizers:** ALIDE | Asian Infrastructure Investment Bank (AIIB).


#### Studies and Research

-  **Public Development Banking in the Financing of Renewable Energy, Water, and Sanitation in LAC.** The region has experienced a significant shift in its energy mix and the development of water treatment plants, which has driven an emerging market for renewable and water management technologies; in this context, Public Development Banking (PDB) has played a key role by financing these types of projects, while also promoting economic growth, poverty reduction, and urban well-being. In this regard, the study examines the role of Public Development Banking in contributing to the achievement of the Sustainable Development Goals (SDGs), particularly SDGs 6 and 7, which aim to ensure universal access to water, sanitation, and clean energy services. It analyzes the impact of these sectors on quality of life, poverty reduction, and economic growth, as well as the promotion of strategic projects that strengthen local markets, generate employment, and reduce infrastructure gaps in the region.

**Date:** November 2026.

**Organizers:** ALIDE.

#### Online Training (ALIDE E-Learning)


-  **Project Finance and PPP Projects.** The course aims to understand the fundamental principles of Project Finance and its application in the structuring, financing, and management of large infrastructure and energy projects, while also developing skills to evaluate, structure, and finance PPP projects, considering the perspective of the government, the private sector, and development banks. Risk and sustainability analysis criteria will be strengthened to support decision-making in development banking, aligned with international standards (ESG, IFC Performance Standards, etc.).

**Dates:** May 7 to June 4, 2026.

**Organizer:** ALIDE.

## 4. ECOSYSTEMS OF ENTREPRENEURS AND INNOVATIVE ENTERPRISES


### Online Training (ALIDE E-Learning)

-  **Innovation Strategy with Artificial Intelligence in Banking.** Train participants to design, plan, and implement innovation strategies in banking using Artificial Intelligence, creating competitive value, operational efficiency, and new business opportunities in an ethical manner and aligned with financial regulations. By the end of the course, participants will be able to: (a) understand the strategic role of AI in banking, (b) identify innovation opportunities in products, processes, and customer experience, (c) design AI use cases applicable to the banking business, (d) evaluate risks, ethics, and regulations associated with AI implementation, (e) build an AI innovation roadmap for their institution, and (f) integrate AI as a tool for differentiation and digital transformation.  
**Dates:** from September 23 to October 21, 2026.  
**Organizer:** ALIDE.


## 5. ENVIRONMENT AND CLIMATE CHANGE

### Technical Meetings and Seminars


-  **Regional Workshop “Training on Green Bond Issuance”.** Through the Sustainability and Climate Change Working Group (GTSCC), the implementing arm of the Special Technical Committee on Environmental Financing (CTE), collective learning and peer collaboration are promoted, and access to and mobilization of climate investment are facilitated. In this workshop, successful case studies from the region on bankable climate projects were presented. Members of the GTSCC include development banks represented by their designated focal points, technical and financial cooperation agencies in the region, multilateral organizations committed to climate change, and private sector representatives with climate-related investments in Latin America and the Caribbean.  
**Venue and dates:** Lima, Perú, April 23-24, 2026. Lima Perú.  
**Organizers:** ALIDE | GIZ/Euroclima | Principles for Responsible Banking (PRB Academy) | International Capital Market Association (ICMA).
-  **Workshop: Sustainability Reporting and Development Finance.** UNCTAD is the United Nations agency responsible for promoting sustainable development through trade, investment, and finance. As part of the partnership between ALIDE and UNCTAD, this workshop was held to build capacity in financing for sustainable development and to analyze innovative financial instruments, such as green bonds and other thematic bonds, targeting stakeholders in the financial and investment sectors.  
**Venue and dates:** ALIDE Headquarters, Lima, Peru, April 28–29, 2026.  
**Organizers:** United Nations Conference on Trade and Development (UNCTAD) | ALIDE.
-  **Webinar of the Special Technical Committee on Environmental Financing (CTE).** Through the Sustainability and Climate Change Working Group (GTSCC), the implementing arm of the Environmental CTE, collective learning and peer collaboration are promoted, and access to and mobilization of climate investment are facilitated. Members of the GTSCC include ALIDE member development banks registered with their designated focal points, technical and financial cooperation agencies in the region, multilateral organizations committed to climate change, and private sector representatives with climate-related investments in Latin America and the Caribbean. These webinars will present the key elements that strengthen the bankability of climate projects.  
**Venue and dates:** Two virtual sessions, in the II and IV quarters of 2026 (dates to be confirmed).  
**Organizers:** ALIDE | Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) | CAF-Development Bank of Latin America and the Caribbean | European Investment Bank (EIB) | NDC Partnership | Green Climate Fund (GCF).
-  **Webinar: Partners in Climate Action. European Investment Bank Cooperation Initiatives with LAC: Opportunities for Development Finance Institutions.** The EIB is the international development bank of the European Union. With a strong focus on climate action and sustainability in Latin America and the Caribbean, it offers a wide range of financial products and advisory services for public and private projects, supporting the energy transition and climate change adaptation, as well as digital transformation and inclusion. The webinar will present the EIB’s new approaches to working with national development banks, in alignment with the Global Gateway strategy and partnerships with development partners.  
**Date:** Virtual, 2026 (date to be confirmed).  
**Organizers:** ALIDE | European Investment Bank (EIB).


-  **COP 31: Side event in Partnership with an Institution Hosting a Pavilion at the COP.** Climate finance is one of the key topics at the Conferences of the Parties, and the role played by national development banks continues to grow in relevance and participation at each edition. As the representative organization of Latin American Development Banking, ALIDE can showcase the actions being taken by development banks in support of climate change mitigation goals and, together with international and bilateral financing and cooperation institutions, strengthen the visibility of the Association and its members at this global climate summit. In the second half of the year, various ALIDE “partners” with a regular presence at the COP will be contacted in order to activate synergies for activities at the Summit, including FiCS, the EIB, AFD, CDP, D20-LTIC, among others.  
**Venue and date:** Turkey, 2026 (date to be confirmed).  
**Organizers:** ALIDE | COP Partner.

### Study Trip


-  **High-Level Executive Mission to KfW: Financing for Renewable Energy and Energy Efficiency.** It will share the experience of the Kreditanstalt für Wiederaufbau (KfW) of Germany within the framework of the cooperation agreement with ALIDE, with the purpose of carrying out a mission that will focus on the analysis of strategies and financing mechanisms for renewable energy and energy efficiency projects. The program will include the presentation of KfW's activities and practices in areas such as climate financing, structuring of renewable generation projects, and energy efficiency programs for businesses, housing, and subnational governments. Likewise, it will seek to promote opportunities for financial and technical cooperation, as well as the development of joint projects with the participating institutions. KfW is a second-tier development bank that operates in the field of domestic promotion (financing of small and medium-sized enterprises, housing, energy efficiency, municipal projects) and international promotion, with a recognized track record in supporting the energy transition.  
**Place and dates:** Frankfurt, Germany, September 2026 (to be confirmed).  
**Organizers:** ALIDE | Kreditanstalt für Wiederaufbau (KfW) (to be confirmed).

### Internships

-  **Sustainability strategies, thematic bonds, and the application of ESG criteria for biodiversity protection.** The experience of the Trusts Established in relation to agriculture (FIRA) will be shared, regarding their strategies and best practices in the design and implementation of sustainability strategies and the issuance of thematic bonds (green, social, and blue). Initiatives aimed at the protection of biodiversity and ecosystems will be addressed, including the financing of projects related to natural resource conservation, responsible land use, water management, and low-carbon development, among others. In addition, their policies and internal frameworks on environmental, social, and governance (ESG) matters will be presented, as well as their methodologies for impact measurement, climate and biodiversity risk management.  
**Place and Dates:** Morelia, Mexico, June 24 to 26, 2026.  
**Organizers:** ALIDE | Fideicomisos Instituidos en Relación con la Agricultura (FIRA)-Banco de México.

-  **Peer Exchange of the Special Technical Committee on Environmental Financing (CTE).** Through the Sustainability and Climate Change Working Group (GTSCC), the implementing arm of the Environmental CTE, collective learning and peer collaboration are promoted, and access to and mobilization of climate investment are facilitated. Members of the GTSCC include ALIDE member development banks registered with their designated focal points, technical and financial cooperation agencies in the region, multilateral organizations committed to climate change, and private sector representatives with climate-related investments in Latin America and the Caribbean. In this in-person exchange, learning will be shared and peer-to-peer advisory support will be provided among member banks represented by their designated focal points. Participants will share examples of successful projects, highlighting the key factors that contributed to their success and the strategies used, which will facilitate the replication of these practices in other contexts. Challenges faced in previous projects will also be shared, providing a valuable opportunity to learn from these experiences and avoid repeating them in future projects.  
**Venue and date:** III quarter of 2026 (to be confirmed).  
**Organizers:** ALIDE | Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ).


### Studies and Research

-  **The Tripod of the Transition to a Sustainable Economy: The Role of Development Banking.** The transition toward a sustainable economy requires transforming not only the productive structure, but also the way the financial system operates, including development banking. A regulatory tripod for a sustainable economy should encompass

three objectives: 1) The banking system must internalize that a sustainable economy is beneficial for everyone in the long term, including banks themselves. This implies internal changes, as well as progress toward a deeper understanding of their clients' externalities—both positive and negative; 2) The banking system needs to be familiar with environmentally friendly taxonomies and have a mechanism in place to communicate this information to its clients when appropriate; and 3) The banking system must be equipped to carry out socio-environmental cost-benefit analyses and apply them in its credit decision-making. From a public policy perspective, the relevance of this document is based on the following: 1) Advocating for a sustainable economy incorporates the traditional objectives of development—growth in output and employment, balance of payments equilibrium, sound public finances, and distributive equity. It also adds a concern for the environment, 2) The traditional role of development banking is to lead the implementation of development objectives within the financial sector, setting the example and paving the way so that the rest of the financial system can later follow and scale up that example; and 3) In the transition toward banking regulation for a sustainable economy, development banking can play an extremely important role. It can: 1) Demonstrate how an internal reorganization can be carried out to incorporate an expanded set of objectives, 2) Pilot operational mechanisms to make the new (green) taxonomies that are being developed more accessible, as they represent potentially advantageous innovations; and, 3) Develop adaptations to social cost-benefit analysis to incorporate environmental considerations.


**Completion date:** May 2026.

**Prepared by:** ALIDE, with the cooperation of the Agence Française de Développement (AFD). (To be confirmed).

-  **Bioeconomy in the Region and the Role of Development Banking.** From an environmental perspective, the bioeconomy makes a significant contribution to climate change mitigation by reducing the use of fossil fuels and expanding alternatives based on renewable resources. Likewise, innovation associated with advances in biotechnology strengthens industrial competitiveness and drives productive diversification in national economies. It can also contribute to food security through sustainable agricultural practices that ensure a stable food supply and reduce environmental degradation. It also strengthens public health through the development of bioproducts and biomedicines that improve the quality and efficiency of healthcare systems. Latin America and the Caribbean (LAC) has one of the world's largest endowments of biological resources, which places the region in a favorable position to advance a bioeconomic transition. Therefore, quantifying these resources is a necessary condition for moving from broad diagnoses to differentiated public policies oriented toward verifiable results. In this working paper, the aim would be to update these estimates using comparable and well-established methodologies, complemented by the experience of programs and instruments currently implemented by development banks, as well as their outlook in this strategic line of action.

**Completion date:** May 2026.


**Prepared by:** ALIDE, with the cooperation of the Agence Française de Développement (To be confirmed).

-  **How the NDB can Mobilize and Leverage Resources to Meet Nationally Determined Contributions (NDCs) and the Global Biodiversity Framework.** The objective is to explore the mechanisms and strategies that Development Banks can implement to mobilize and leverage financial resources in order to meet NDC targets and the commitments of the Global Biodiversity Framework. The design of innovative financial instruments, successful case studies, and the alignment of national policies with sustainability will be examined. This analysis will serve as a basis for concrete initiatives in countries across the region.

**Completion date:** July 31, 2026.


**Prepared by:** ALIDE.

#### [Online Training \(ALIDE E-Learning\)](#)

-  **Corporate Sustainability in Banks for the Development of Sustainable Finance.** Public and private bank officials were trained in the development of a corporate sustainability strategy for sustainable finance in the Latin American context. The specific objectives included were to understand the evolution of corporate social responsibility towards corporate sustainability, to know the origin of sustainable finance and its relation to the Sustainable Development Goals (SDGs), to develop a corporate sustainability strategy from the core of the banking business, to use international standards for the management, reporting, and disclosure of environmental, social, and governance (ESG) aspects in the financial sector, to identify business opportunities through risk management, and to recognize the different types of sustainable, green, and social finance in terms of financing and investment.

**Dates:** February 18 to March 25, 2026.

**Organizer:** ALIDE.

-  **ESG and Sustainable Finance: Integration, Strategy, and Decision-Making.** Strengthen the technical and strategic capabilities of development banks to integrate environmental, social, and governance (ESG) criteria into their

operations, financial products, and internal processes. Promote the transition toward sustainable financing models, aligned with international standards, climate goals, and the Sustainable Development Goals (SDGs). Encourage the catalytic role of development banks in mobilizing capital toward green, inclusive, and resilient projects.

**Dates:** from September 8 to October 6, 2026.

**Organizer:** ALIDE.

-  **Thematic Bonds for Financing Sustainable Development in Latin America and the Caribbean.** During the course, the latest developments in the framework of sustainable finance will be described, with a special focus on regional experiences, using cases from Latin American reality that can be applied by participants in their respective institutions. For this, the financing and business opportunities that green, social, sustainable, and other bonds can represent both for banks and for potential clients of financial entities will be evaluated. The role of each of the actors involved in the issuance of thematic bonds will be identified, establishing a roadmap from the need for financing to the publication of the final reports. In parallel, the new fiduciary role of institutional investors will be highlighted, and how this influences reports and second-party opinions.

**Dates:** from October 5 to November 2, 2026.

**Organizer:** ALIDE.

### ALIDE Green Award 2026

Development finance institutions are called upon to play a critically important role in the sustainable development of countries, contributing to the strengthening of the local productive fabric and ensuring that productive activities are not only economically viable and socially equitable—that is, inclusive of all relevant stakeholders—but also environmentally responsible, in order to achieve the conservation, regeneration, and preservation of the environment. In this field, development finance institutions in both Latin America and the Caribbean and Europe have been pioneers in developing markets to channel financing programs for climate change mitigation and adaptation, as well as in advancing environmental and social management in their operations.


To recognize these activities and initiatives, since 2010 the ALIDE Awards for Recognition of Best Practices in Development Finance Institutions have granted a special annual distinction in the category **ALIDE GREEN AWARD**, to which development finance institutions may submit initiatives or programs in any of the following three ways: 1) for their participation in these initiatives; 2) for promoting among their clients the adoption of practices that help minimize or eliminate environmental risks; and/or 3) for promoting the implementation of environmental management and sustainable development practices.

The recognition and presentation of the Award will take place in the framework of the *56<sup>th</sup> Meeting of ALIDE General Assembly*, to be held from May 21, 2026, in Asunción, Paraguay.

## 6. OPTIMIZATION OF BANKING PROCESSES AND OPERATIONS


### 6.1 Administration and Risk Management

#### [Online Training \(ALIDE E-Learning\)](#)

-  **Credit Risk Models and Expected and Unexpected Loss under IFRS 9 and Basel.** This course addressed the topic of IFRS / IAS 9 and how the current uncertainty affects the parameters, reclassifications, and models it involves, particularly the calculation of expected loss, so participants will understand the scope of IFRS 9 standards in the area of credit, perform calculations with widely accepted models, be able to compare the IFRS approach with Basel regulations, and become familiar with additional models that help them implement credit risk models in their entities.

**Dates:** March 24 to April 21, 2026.

**Organizer:** ALIDE

-  **Technological Risk Management in Banks and Financial Institutions.** Train participants to identify, evaluate, manage, and mitigate technological risk in banks and financial institutions, aligning technology, business, and regulation, and strengthening operational resilience, information security, and business continuity. By the end of the course, participants will be able to: (a) understand the main types of technological risk in the financial sector, (b) identify risks associated with infrastructure, software, data, third parties, and cloud, (c) assess impacts on operations, customers, compliance, and reputation, (d) apply international frameworks and best practices, (e)

integrate technological risk with operational risk, cybersecurity, and continuity, and (f) design a basic technological risk management and control plan.

**Dates:** May 5 to June 2, 2026.

**Organizer:** ALIDE.

- 🌐 **Financial Risk Management Using Simulation and Time Series.** Aware of the relevance of the financial risks faced by financial institutions in turbulent times such as those we are currently experiencing, this course aims to provide participants with knowledge and hands-on practice in advanced methodologies for financial risk management, as well as their practical application: time series analysis, Monte Carlo simulation, and constrained optimization. Topics to be analyzed include the usefulness of time series in financial risk management, their application and optimization in investment portfolios, recent advances in liquidity risk management, the simulation of defaults in credit risk, and the calculation of operational VaR.

**Dates:** From August 4 to 21, 2026.

**Organizer:** ALIDE.

- 🌐 **Risks for non-specialists.** Provide non-specialists with the basic and practical knowledge to identify, understand, assess, and manage risks in organizations, projects, and everyday activities, enabling them to make better decisions, prevent problems, and communicate effectively with specialists. By the end of the course, participants will be able to: (a) understand what risk is and why it is key in any organization, (b) identify common risks (operational, financial, legal, human, technological, etc.), (c) analyze risks in a simple way using basic tools, (d) prioritize risks and propose mitigation actions, (e) develop a preventive mindset applied to their work or personal role, and (f) interpret risk reports without the need for technical training.

**Dates:** from November 10 to 26, 2026.

**Organizer:** ALIDE.

### Internships

- 🌐 **Comprehensive Management of Financial and Sustainable Finance.** The experience of Nacional Financiera (NAFIN) from Mexico will be shared regarding its best practices in the comprehensive management of financial and sustainable finance, with a special emphasis on the implementation of policies and tools that strengthen institutional resilience in the face of economic volatility and environmental challenges. Their programs and methodologies for identifying, evaluating, and mitigating risks will be discussed, as well as the monitoring and control mechanisms that allow anticipating impacts on financial stability and the sustainability of their operations. Additionally, their institutional guidelines on green finance, ESG (environmental, social, and governance) criteria, climate change management, and strategic adaptation, among other relevant aspects, will be presented. The internship will provide insight into how NAFIN aligns risk management with its sustainable development goals, promoting financial innovation, biodiversity protection, and the strengthening of institutional trust.

**Location and dates:** Mexico City, Mexico, from December 2 to 4, 2026 (to be confirmed).

**Organizers:** ALIDE | Nacional Financiera (NAFIN) (to be confirmed).

### Studies and Research


- 🌐 **National Development Banks in LAC: Funding, Foreign Exchange Risk, and Interest Rate Risk.** The objective is to analyze how these banks operate in an environment characterized by relatively high interest rates and elevated exchange rate volatility—factors that directly affect the structure and cost of their funding. Reliance on foreign-currency liabilities, alongside credit portfolios largely denominated in local currency, exposes these institutions to interest rate and foreign exchange risks that affect loan terms, borrowers' repayment capacity, and portfolio quality—carrying significant implications for financial sustainability and the mobilization of resources toward strategic sectors, including climate finance. Likewise, the institutional practices used to mitigate these risks are examined, such as currency and interest rate matching, the diversification of funding sources, and the use of hedging instruments available in local and international markets. The analysis also considers the regulatory and market constraints that shape the management of these risks, as well as the challenges of operating in highly volatile environments, highlighting the need to strengthen strategies, policies, and financial products that enhance efficiency in resource mobilization and reduce national development banks' structural exposure to financial fluctuations.

**Date:** II quarter of 2026.




**Prepared by:** ALIDE | European Investment Bank (EIB).

## 6.2 Banking Management, Treasury, and Loan Portfolio

### Seminar



-  **Development of Local Capital Markets and Local Currency Financing for Sustainable Development.** It will focus on how banks can act to: a) Issue thematic bonds (social and sustainable) in local currency; and b) Use hedging instruments to reduce foreign exchange risk in infrastructure investment. Foreign currency investments and the associated exchange rate risks are major structural constraints affecting Latin America and the Caribbean. This topic will be addressed in a special panel during the 56<sup>th</sup> ALIDE General Assembly, in collaboration with Banco Nacional de Fomento.  
**Location and date:** Asunción, Paraguay, May 20, 2026.  
**Organizers:** ALIDE | Banco Nacional de Fomento (BNF).

### Online Training (ALIDE E-Learning)

-  **Operations and Trust Business Management in Banking.** The objective of the course was to provide all the conceptual elements regarding the use of the legal figure of the trust and its applicative derivations, from the possibility of designing care solutions that allow maximizing the reach of their positioning strategies and better compliance with the institutional mandates of banks and development financial institutions. The necessary tools were provided to know how to manage and administer the different risks to which both the individuals authorized to act as trustees and the different types of trust products marketed in the market are exposed.  
**Dates:** April 1 to 29, 2026.  
**Organizer:** ALIDE.
-  **Treasury and Investment Management with AI.** To prepare participants for the comprehensive management of treasury operations and investment portfolios by incorporating artificial intelligence (AI)-based tools to enhance efficiency, accuracy, and decision-making. To promote the modernization of financial processes in development banks through the adoption of advanced models for predictive analytics, automation, and risk management. To encourage the strategic use of AI to support the fulfillment of the development mandate, ensuring prudent, transparent, and sustainable management of financial resources.  
**Dates:** October 15 to November 12, 2026.  
**Organizer:** ALIDE.
-  **Finance for Non-Financial Professionals.** Provide non-financial individuals with the fundamental knowledge of finance to understand economic information, interpret basic financial statements, and make better decisions in their work and personal life, using simple language and practical examples. By the end of the course, participants will be able to: (a) understand essential financial concepts without technical jargon, (b) read and interpret basic financial information, (c) understand how money is generated and used within an organization, (d) analyze income, costs, and results, (e) evaluate simple investment and financing decisions, and (f) communicate with financial departments more confidently.  
**Dates:** from November 23 to December 7, 2026.  
**Organizer:** ALIDE.

## 6.3. Banking Operations Control and Support

### Online Training (ALIDE E-Learning)

-  **Credit Product Innovation with AI in Banking.** Train participants to design, evaluate, and optimize credit products using Artificial Intelligence, improving origination, pricing, risk management, and customer experience in an ethical, explainable, and financially compliant manner. By the end of the course, participants will be able to: (a) understand how AI transforms the credit lifecycle, (b) identify real-world use cases of AI in credit products, (c) apply AI for scoring, origination, pricing, and fraud prevention, (d) integrate AI with traditional credit risk models, (e) assess risks related to bias, explainability, and regulatory compliance, and (f) design an AI use case applicable to a credit product.  
**Dates:** from September 2 to 30, 2026.  
**Organizer:** ALIDE.
-  **AI in Banking Audit: Risks, Controls, and Advanced Analytics.** Train participants to apply Artificial Intelligence in banking audit processes, enhancing risk detection, audit efficiency, test coverage, and assurance quality, while complying with the regulatory and internal control frameworks of the financial sector. At the end of the course,

participants will be able to: (a) understand the role of AI in modern banking audit, (b) identify audit processes that can be optimized with AI, (c) apply advanced analytics and anomaly detection techniques, (d) design continuous and risk-based audits with AI, (e) evaluate risks, biases, and controls of AI models, and (f) integrate AI into the annual audit plan.

**Dates:** June 18 to July 16, 2026.

**Organizer:** ALIDE.

- 🌈 **Process Management with AI Applications in Banks and Financial Institutions.** To train financial sector professionals in process optimization through the integration of AI, enhancing operational efficiency, service quality, and innovation within their institutions. To this end, critical banking and financial operations workflows will be reviewed to enhance efficiency and control; process modeling, analysis, and optimization techniques will be applied with a focus on measurable results; opportunities for intelligent automation, predictive analytics, and data-driven decision-making will be identified; AI solutions will be integrated in compliance with regulatory standards, mitigating risks and promoting transparency; and capacity building will be fostered to lead innovation projects that transform the customer experience and institutional efficiency.

**Dates:** from June 15 to July 20, 2026.

**Organizer:** ALIDE.

- 🌈 **Digital Banking Marketing with Artificial Intelligence.** Train participants to design, implement, and optimize digital marketing strategies in banks and financial institutions using Artificial Intelligence, improving customer acquisition, personalization, conversion, and loyalty in an ethical, secure manner and aligned with financial regulations. By the end of the course, participants will be able to: (a) understand the real impact of AI on financial marketing, (b) identify high-value use cases for banks and financial institutions, (c) apply AI for advanced segmentation and omnichannel personalization, (d) use generative AI for content, campaigns, and virtual assistants, (e) measure the impact of AI on marketing KPIs and ROI, and (f) manage regulatory, data, and reputational risks associated with the use of AI.

**Dates:** August 27 to September 24, 2026.

**Organizer:** ALIDE.

- 🌈 **Business Analytics & AI in Business.** To strengthen the technical and strategic capacities of development bank staff to design, implement, and manage Business Analytics and Artificial Intelligence solutions that drive decision-making, optimize processes, and promote sustainable and inclusive economic development.

**Dates:** November 3 to December 1, 2026.

**Organizer:** ALIDE.

#### 6.4. Human Resources Development and Management in Banking

##### [Online Training \(ALIDE E-Learning\)](#)

- 🌈 **People Analytics and AI: Strategic Decision-Making in HR.** Train participants to apply Artificial Intelligence and People Analytics techniques in human talent management, improving decision-making, productivity, employee experience, and talent retention in an ethical and responsible manner. By the end of the course, participants will be able to: (a) understand the fundamentals of AI and People Analytics in the HR context, (b) identify opportunities to apply data and AI in recruitment, development, retention, and performance, (c) apply predictive and prescriptive analytics tools for talent management, (d) design dashboards and key talent indicators (KPIs), (e) manage ethical and privacy risks associated with employee data use, and (f) integrate People Analytics into talent strategy and organizational culture.

**Dates:** from August 17 to September 14, 2026.

**Organizers:** ALIDE.

##### [Internships](#)

- 🌈 **Strategic Management of Human Talent: 'Family-Responsible Company' Model.** The experience of the Territorial Development Finance Institution (FINDETER) in the implementation of the Family-Responsible Company (EFR) Model will be shared, highlighting its benefits in work-life balance and labor flexibility. In addition, initiatives on comprehensive well-being, equal opportunities, and skills development will be addressed, as well as methodologies for measuring organizational climate and assessing its impact on team productivity and engagement. Likewise, the approach to organizational culture, diversity and inclusion, leadership, and change management will be presented,


highlighting the policies and practices that have helped to strengthen internal cohesion and institutional sustainability.

**Venue and dates:** Bogotá, Colombia, September 16 to 18, 2026 (dates to be confirmed).

**Organizers:** ALIDE | Financiera de Desarrollo Territorial (Findeter).

## 6.5. Follow-up, Measurement, and Evaluation of Impact and Performance


### Online Training (ALIDE E-Learning)

-  **Corporate Governance in Banks and Financial Institutions.** Over the past three decades, multilateral organizations such as the Organization for Economic Cooperation and Development (OECD) and the Basel Committee on Banking Supervision have issued technical guidelines to promote good practices in corporate governance. Worldwide, more than ninety countries have adopted voluntary codes of best practices in this area. However, in Latin America and the Caribbean, only a minority of countries have implemented voluntary corporate governance codes. This course aims to provide participants with an understanding of the fundamentals and principles of the corporate governance system and the responsibilities of its various actors, as well as to identify international best practices related to the quality of good corporate governance.

**Dates:** July 22 to August 26, 2026.

**Organizer:** ALIDE.


### In-person Training (in-house)

-  **Anti-Money Laundering and Other Financial Crimes: From Strategy to Financial Action.** The objective was for the participants to identify, analyze, and discuss all aspects related to the topic. It was directed at the Members of the Anti-Money Laundering Committee of the Caja de ANDE with the aim that they obtain a comprehensive and cutting-edge vision on the management of money laundering risks and other economic crimes, placing special emphasis on the systemic connection between Money Laundering (ML) and Fraud, and appropriate mechanisms to apply best practices

**Venue and dates:** Cartagena de Indias, Colombia, from February 17 to 20, 2026.

**Organizer:** ALIDE | Caja de ANDE.


### Meeting

-  **5<sup>th</sup> Annual Meeting of ReDeCa.** The Evaluation Capacity Development Network (ReDeCa) is an initiative of the Inter-American Development Bank (IDB) that brings together development banks from Latin America and the Caribbean to strengthen their evaluation systems, with a focus on transparency and accountability. Driven by the Office of Evaluation and Oversight (OVE) of the IDB, the network promotes knowledge sharing and the strengthening of monitoring and evaluation capacities across the region. The network's 5<sup>th</sup> Annual Meeting will be held in 2026 in Lima, Peru. ALIDE, a member of the network and a strategic partner of the IDB and OVE, has offered its headquarters to host the meeting and organize it locally.

**Venue and dates:** ALIDE Headquarters, Lima, Peru, October 21 – 23, 2026.

**Organizers:** Evaluation Capacity Development Network (ReDeCa) | ALIDE.

### Studies and Research

-  **Development Banking Performance Report.** The document provides a comprehensive overview of development banking in Latin America and the Caribbean, based on the analysis of financial and qualitative information from institutions across the region. It examines their structure, performance, and sectoral evolution, highlighting the strategic role they play in financing key sectors for sustainable development, as well as their capacity to respond to the economic and social needs of their countries. It also addresses the main challenges faced by development banking and the opportunities for cooperation and the exchange of best practices at the regional level, serving as a valuable input for decision-making and for strengthening development finance in Latin America and the Caribbean.

**Date:** IV quarter of 2026.

**Prepared by:** ALIDE.

## 7. ALIDE AWARDS 2026: BEST PRACTICES IN DEVELOPMENT FINANCE INSTITUTIONS

The objective is to identify and recognize the best practices and innovations in financial products, services, and management in Development Banking in Latin America and the Caribbean, in order to acknowledge and highlight the contribution of these institutions to the economic and social development of the countries in the region.

Since 2008, a total of 142 innovations from 41 ALIDE member institutions have been recognized across the 17 editions of this Award. On this occasion, the 2026 edition aims to identify and recognize the best practices and innovations in products and services in Development Banking in Latin America and the Caribbean, as well as in extra-regional development finance institutions that are members of ALIDE, in order to acknowledge and highlight the contribution of these institutions to the economic and social development of the countries in the region.

For the purposes of the competition, three main categories and one special category (see ALIDE Green Award) have been established in which institutions may participate, aimed at covering key aspects related to the activities and management of development finance institutions. The main categories are: 1) Financial Products; 2) Management and Technological Modernization; 3) Information, Technical Assistance, and Social Responsibility; 4) Support for Women Entrepreneurs; and 5) Extra-Regional Banks.

The proposals to be submitted must meet the following requirements: they must be aligned with the bank's social mandate; be innovative; have quantifiable benefits; clearly identify beneficiaries; be properly documented; and preferably be suitable to serve as a reference for replication in other development finance institutions. In addition, the institution must be willing to share information on the program/service with other ALIDE member institutions in order to promote best financial practices in Latin American Development Banking through its know-how. The evaluation carried out by an independent jury is conducted taking into account criteria such as relevance, impact on the target sector, results, innovation, and long-term sustainability.

The recognition and presentation of the Award will take place in the framework of the 56<sup>th</sup> Meeting of ALIDE General Assembly, to be held from May 21, 2026, in Asunción, Paraguay.

## 8. BANK OF THE YEAR 2026

Development finance institutions (DFIs) play an important role in the development of countries by correcting market failures, creating markets, and participating in the design and implementation of public policies within their sphere of action—namely, through the financing of productive activities. They also facilitate financial inclusion and access to banking services, promote business development and innovation, support the development of domestic capital markets, and foster the internationalization of companies, among other relevant functions and actions.

This important work is recognized by the Latin American Association of Development Finance Institutions (ALIDE), which, as the representative international organization of Development Banking in Latin America and the Caribbean, grants an annual award to the development finance institution that has demonstrated the best performance in the year prior to the evaluation, taking into account not only its recent results but also its track record in supporting the development of their respective countries.

The recognition and presentation of the Award will take place in the framework of the 56<sup>th</sup> Meeting of ALIDE General Assembly, to be held from May 21, 2026, in Asunción, Paraguay.

## 9. COMMUNICATION, INFORMATION, AND SOCIAL MEDIA

### 9.1 Communication

Communication efforts will focus on promoting the organization's products and activities, as well as the actions of our members, in line with the priorities and strategic areas of development banking in the region. We will continue to develop content for our main channels—our website, email communications, and social media—with the aim of maintaining constant, clear, and accessible communication.

ALIDE's presence on social media—its main dissemination tool—will be strengthened, with special emphasis on the production of visual materials for LinkedIn and audiovisual content to support the growth of the YouTube

channel. In addition, progress will be made in updating the institutional website by improving its design and enhancing its positioning as part of the process of renewing its sections.

Likewise, efforts will continue to collect, segment, and organize the contact database for email communications, in order to better target messages to audiences with greater interest in the topics addressed by ALIDE.


### Digital Publications

- 🌐 **Banca & Desarrollo (Banking & Development) Magazine.** A quarterly publication in Spanish and English featuring analytical articles on the current situation, trends, and experiences in development finance. The participation of member institutions and specialists will continue to be encouraged through articles and interviews. Its dissemination will be carried out through social media and email, and the magazine will be available in ALIDE's Digital Library within the publications section of the website.
- 🌐 **ALIDE Noticias (ALIDE News) Electronic Bulletin.** A monthly edition that brings together press releases, activities, and initiatives of ALIDE. It also promotes consultation of key sections of the website, such as news, calendar, publications, and platforms like the ALIDE Database. Its distribution is carried out by email to a broad audience interested in institutional developments.
- 🌐 **E-Banca (E-Banking) Electronic Bulletin.** A monthly bulletin that shares key news on the activities and initiatives of ALIDE member institutions and international organizations, as well as interviews, publications, and reports related to development banking in Latin America and the Caribbean. It is distributed to an audience interested in the sector.
- 🌐 **E-News Electronic Bulletin.** A quarterly publication in English aimed at English-speaking audiences. It includes information on ALIDE's activities, publications, and events. Throughout the year, efforts will be made to improve and segment the English-speaking contact database in order to expand its reach and relevance.
- 🌐 **Community of Practice Electronic Bulletin.** A bimonthly bulletin that disseminates news, publications, and activities from the Development Banking Community of Practice platform. Its objective is to promote participation in the platform and enhance the visibility of its different sections. It is distributed to a database linked to this field.
- 🌐 **WFDFI News Electronic Bulletin.** A four-monthly publication in English dedicated to the activities of the World Federation of Development Financing Institutions (WFDFI) and its members. It features news, events, publications, and key activities. Its distribution is carried out directly to member institutions through the ALIDE Secretariat, as well as to the English-speaking contact database.
- 🌐 **Institutional Annual Report.** A document that compiles the work carried out by ALIDE throughout the year, in collaboration with its member institutions and other entities linked to finance and development. It includes participation in international forums and meetings, the cooperation projects implemented, and the institution's financial status. The Institutional Report is submitted for approval at the General Assembly and is subsequently published on the website and disseminated through ALIDE's social media channels and bulletins.

### Social Media and Press

- 🌐 **ALIDE's Social Media.** ALIDE's social media channels aim to disseminate information about the organization's activities and products, as well as initiatives undertaken by its member institutions and related institutions. In addition, they enable interaction with the public and help strengthen an active community around development banking. ALIDE is present on five platforms: Facebook, X (formerly Twitter), LinkedIn, YouTube, and Flickr. Publications on Facebook, X, and LinkedIn are released daily on business days, highlighting news, activities, and relevant content from ALIDE and its member institutions. On YouTube and Flickr, audiovisual materials produced from our institutional activities or generated at events held by partner institutions are shared. During this year, priority will be given to the production of visual content—such as carousels and vertical-format videos—in order to increase reach, improve engagement, and strengthen ALIDE's presence across its digital channels.
- 🌐 **WFDFI's Social Media.** The WFDFI's social media channels are aimed at disseminating information on the activities of the federation and its member institutions. Currently, two official accounts are managed: X and LinkedIn. Publication frequency depends on the information available; however, efforts are made to publish at least once a

week, in addition to sharing content from members and engaging with them. This year, work will focus on increasing both the follower community and the level of interaction on both platforms.





-  **Press.** Relations with the media are primarily channeled through our members, who maintain local press contacts and support dissemination efforts in higher-profile activities, such as the General Assembly. Institutional press releases are published on ALIDE's website and shared via email and social media. This year, efforts will continue to strengthen coordination with the communication teams of member institutions in order to broaden outreach to more media outlets across the region. In addition, the specialized media database will be updated to improve the dissemination of our activities.

## 10. DIGITAL PLATFORMS AND KNOWLEDGE MANAGEMENT

### 10.1 ALIDE and WFDFI Websites

-  **ALIDE Website.** ALIDE's website is a platform designed to host comprehensive information about the organization, ranging from institutional content to actions, activities, and products related to development banking and finance. It is continuously updated and available in Spanish and English. It also serves as an access hub to key platforms, such as the E-learning space, the Databank, the Development Banking Hub, and various tools provided by strategic partners.
-  **WFDFI Website.** The website of the World Federation of Development Financing Institutions (WFDFI) was updated in early 2025, improving its navigation and user experience. This year, the dissemination of news, activities, and products of the organization and its member institutions will continue. Efforts will focus on keeping the website permanently up to date.

### 10.2 Development Banking Hub

-  **Development Banking Hub (<https://hubdebanca.alide.org/>).** With the support of the Inter-American Development Bank (IDB), a platform of platforms for development banking and finance was designed and began operations in December 2022. The Development Banking Hub is a space that brings together and centralizes, in a single location, publicly available data and information to foster the exchange of knowledge and experiences on sustainable finance for Development Banking—particularly in areas related to digital transformation, knowledge sharing, public-private partnerships, infrastructure investment, among others. Its objectives are to: 1) enable learning about the challenges that may arise in the future; 2) share relevant data on Development Banking; 3) foster discussions on issues related to National Development Banks (NDBs); and 4) keep participants informed about events related to the topics described. It includes the following platforms: Digital Banking, Regional Group on Sustainable Infrastructure, Development Banking Community of Practice, and LATAM Projects.
-  **Digital Banking.** The platform includes a self-assessment tool to calculate the Digital Maturity Index for Development Banks, which enables them to determine their current status and identify gaps in relation to a desired future scenario. A digital maturity index is used, which assigns a score ranging from 0% to 100% to assess the level of digital maturity of an institution. (<https://bancadigital.alide.org/>).
-  **Regional Group on Sustainable Infrastructure.** A joint initiative by ALIDE and the IDB aimed at strengthening the institutional capacity of National Development Banks (NDBs) in the structuring and financing of public-private partnerships (PPPs), in response to the region's infrastructure investment needs and the strategic role that NDBs can play in attracting private capital to new projects. Its specific objectives are to support NDBs in the design of financial strategies for the structuring and financing of PPPs; strengthen their institutional capacities in these areas; and promote the generation, exchange, and dissemination of knowledge and best practices among development banks in the region. The group offers training, technical assistance, and spaces for exchange through webinars, publications, and technical notes. (<https://grupoapps.org/>).
-  **Development Banking Community of Practice.** In partnership with the Inter-American Development Bank (IDB) and the Economic Commission for Latin America and the Caribbean (ECLAC), this initiative seeks to continue promoting knowledge, dialogue, and the exchange of experiences in the field of sustainable finance. The platform brings together studies, publications, and daily news related to development banking and finance, as well as information on gender issues, impact evaluation, innovations in development banking, and tools for conducting online surveys and self-assessments. It also provides financial information, including the financial statements and

indicators of the institutions for the period 2010–2024, which is updated annually and progressively expanded to include earlier years. Within the framework of the Community of Practice, activities such as webinars, forums, technical studies, and other actions defined in an annual work program are carried out. This is complemented by the information services provided by ALIDE's Latin American Documentation Center, which facilitate access to content relevant to the management of member institutions through the Databank platform—integrating the Financial and Institutional Database of Development Finance Institutions, the Digital Library, and other dissemination tools.

These activities have been further strengthened with the launch of the Development Banking Information Hub. In this regard, as part of the Community of Practice's actions, initiatives will continue to be coordinated for the exchange of information; the organization of meetings on priority issues for development banking; the promotion of training activities; and the sharing of best practices through discussion groups, forums, and other joint actions aimed at strengthening the Hub. ([https://hubdebanca.alide.org/community-practice/iniciarsesion/?redirect\\_to=https%3A%2F%2Fhubdebanca.alide.org%2Fcommunity-practice%2F](https://hubdebanca.alide.org/community-practice/iniciarsesion/?redirect_to=https%3A%2F%2Fhubdebanca.alide.org%2Fcommunity-practice%2F)).

- 🌐 **LATAM Projects**, a modern technological tool that brings together infrastructure and energy projects in the region promoted by development banking. In its first phase, it provides detailed information on Brazil and Mexico, enabling potential investors to identify investment opportunities in major projects according to their stage (pre-investment, tendering, execution, or operation) and their specific characteristics. Information from the other countries in the region is expected to be progressively incorporated. (<https://latamprojectshub.org/>).

### 10.3 DATABANK and Knowledge Management



- 🌐 **DATABANK**. It is a platform that provides access to ALIDE's Databases on development banks, international organizations, and institutions related to finance and development, with which ALIDE carries out joint activities. It comprises:

- (a) Financial and Institutional Statistical Information Database of Development Banks**, which contains information on balance sheets, income statements, the types of services and operations they provide, the sectoral distribution of their loan portfolios, portfolio indicators, among others.
- (b) (<http://alidedatabank.org/index.php>)**. To this end, strategic alliances and cooperation agreements will be maintained with development finance institutions and other specialized institutions, in order to exchange information, documents, and full-text publications. Work is currently underway to update and incorporate this database to improve its display on the website, as well as to develop solutions that promote the automation of the database.

It should be noted that this initiative has achieved significant progress, including the collection of financial information from more than 100 development institutions for the period 2010–2024; the establishment of an alerts database with daily news; a catalogue and mapping of financing lines and programs as well as non-financial support instruments; and a historical record of the relative size of development banking in relation to banking systems in the main countries of Latin America and the Caribbean.

In 2026, a strategic project will be launched to integrate, standardize, and enhance these databases within an advanced platform, with expanded capabilities for information management, comparison, and analysis. This represents a fundamental step toward strengthening data availability, improving the quality of analysis, and supporting decision-making in the field of development. This database will include: 1) qualitative variables (balance sheets, financial ratios, operational data, funding sources, financial products, disbursements, loan portfolio structure, etc.); 2) quantitative variables (institutional profiles, typologies, bylaws, organizational charts, news, etc.) 3) macrosectoral variables (financial structure and sectoral portfolio at the country level); and 4) documentary information (information sources, documentation, and methodologies applied).

- (c) ALIDE Virtual Library (repository of technical documents)** is the Development Banking repository that brings together specialized information sources in the sector and on topics related to the activities, experiences, and best practices of these institutions in digital format. The source of this digital repository is ALIDE's own Library, a recognized reference in the field with more than 55 years of history. To facilitate access, the Virtual Library provides several search options, thereby enabling broad dissemination of knowledge in this sector. (<http://alidedatabank.org/index.php>).

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**WFDI Knowledge Hub (WFDI\_KH).** It is an online portal of knowledge and resources on development finance for Development Finance Institutions. The dual purpose of WFDI\_KH is to shape and promote information that has an impact on the development of the global banking and financial community, while also facilitating knowledge management and exchange. To date, the platform features 167 documents classified under categories such as agriculture, digitalization, climate resilience, infrastructure, among others, and available online for download.
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**ALIDE Information Management System.** As an internal development aimed at improving the management and focus of ALIDE's services, this institutional information system has been created to promote the proper management of information in order to meet the Association's planned objectives and strategies. It constitutes a fundamental tool for both operational and strategic management. This system includes tools for the proper management and strategic use of ALIDE's information.

#### 10.4 Global Project: Global Development Banking Platform – Finance in Common – PDB Analytics – LAC Module

ALIDE has joined the Finance in Common Global Research Network (GRN), participating as a member of the PDB Analytics group—an initiative aimed at consolidating a Global Information Platform on Public Development Banks (PDBs). This platform aims to integrate structured, comparable, and verified databases that facilitate global analysis of development banking and finance, as well as support evidence-based decision-making.

The GRN was established in 2019 as a joint effort by Peking University, the Agence Française de Développement (AFD), and the Institute of New Structural Economics (INSE), with the aim of developing the first comprehensive database of Development Finance Institutions (DFIs), based on rigorous methodological criteria and a global comparative approach. In 2023, the Foundation for Studies and Research on International Development (FERDI) joined the initiative, strengthening the analytical work and the standardized collection of data.

Since its launch, the Global Research Network on PDBs has attracted the interest of various organizations, including UN Women, IFAD, the Development Finance Observatory, ODI, as well as regional associations linked to development banking. Within this global ecosystem, ALIDE joins as a strategic partner for Latin America and the Caribbean, contributing more than five decades of technical expertise and its experience in managing databases that consolidate quantitative and qualitative information from over 100 DFIs across the region. Thanks to the cooperation with the Agence Française de Développement (AFD), a project will be carried out to expand these databases through the creation of a virtual platform that generates knowledge for decision-making and for use by researchers, with the following objective and scope:

- **Objective.** To have timely, up-to-date, systematized, and online information on the performance of Public Development Banking (PDB) in Latin America and the Caribbean, integrating financial data, typologies, products, news, research, and metadata into a modern technological solution. This will help increase transparency, strengthen decision-making, facilitate research, and enhance coordination with global platforms.
- **Description and scope.** A progressive and modular development approach is envisaged. In the first phase, a modern, interactive, and scalable web platform will be implemented, integrating public sources of financial information from member development banks and enabling access to key indicators through intuitive navigation and full source traceability. In the second phase, advanced analytical tools will be incorporated, including dynamic filters, comparative visualizations, and export functionalities in multiple formats, along with the development of a metadata module featuring data dictionaries, methodological notes, and technical documentation—enabling comparative analysis and segmentation by typologies, mandates, products, and institutional performance. Finally, in the third phase, qualitative information and dynamic content will be incorporated, along with the implementation of a user registration system with segmented access for the general public, ALIDE member institutions, and researchers.

The project is designed to integrate with the main global initiatives seeking to build a worldwide information ecosystem on Development Finance Institutions. It will enable interoperability with platforms in other regions such as Africa, Asia, Europe, and the Middle East, and is envisioned as a regional component of a future global platform driven by Finance in Common, the WFDI, FERDI, AFD, and academic partners. It will also strengthen coordination with regional associations such as AADFI, ADFIAP, ADFIMI, EDFI, and ELTI, promoting comparable standards and shared methodologies. As it evolves, the platform will incorporate new variables, broader time coverage, and enhanced analytical capabilities, positioning ALIDE as a regional benchmark for structured information on development banking.

ALIDE PROJECT AND ACTIVITY SCHEDULE 2026-2027

ANNEX 1

Location / Date	Activity Name	Type	Organizers
<b>1. MEETINGS, SEMINARS, AND FORUMS</b>			
Virtual, January 29, 2026	Performance and Outlook for Latin America and the Caribbean 2026	Webinar	ALIDE   ECLAC   IDB   S&P Ratings   Development Banking Community of Practice
Lima, Peru, April 23-24, 2026	Regional Workshop “Training on Green Bond Issuance”	Workshop	ALIDE   GIZ/Euroclima   PRB Academy   ICMA.
Lima, Peru, April 28-29, 2026	Sustainability Reporting and Development Finance	Workshop	UNCTAD   ALIDE
Asunción, Paraguay, May 19, 2026	Meeting of ALIDE National Coordinators	Meeting	ALIDE
Asunción, Paraguay, May 20, 2026	Development of Local Capital Markets and Local Currency Financing for Sustainable Development	Seminar	ALIDE   BNF
Asunción, Paraguay, May 20, 2026	ALIDE Specialized Technical Committee on MSME Financing and the Financial Development Agency (AFD). Side Event: “Financial Inclusion of Women in MSMEs through Development Banking: An Integrated, Innovative, and Scalable Approach”	Workshop	ALIDE Technical Committee on MSME   AFD   BNF
Asunción, Paraguay, May 20-22, 2026	56 <sup>th</sup> Ordinary Meeting of ALIDE General Assembly. Central theme: “Innovate, Invest, Include - Development Banking Driving Inclusive and Transformative Growth in the New Global Economic Landscape”	Meeting	ALIDE   BNF
Lima, Peru, October 21 and 23, 2026	5 <sup>th</sup> Annual Meeting of ReDeCa	Meeting	ReDeCa   ALIDE.
Virtual, November 2026	Financial and Management Innovations in Development Banking in Latin America and the Caribbean	Webinar	ALIDE   IDB   ECLAC   Development Banking Community of Practice (COP)
II semester of 2026 (venue and date to be defined)	Meeting of Chief Economists of Development Banks in Latin America and the Caribbean	Meeting	ALIDE   member entity
II semester of 2026 (venue and date to be defined)	Latin American Meeting on Housing Finance, Urban Development, and Real Estate	Meeting	ALIDE   Financiera Emprendedores   SHF
Virtual, II and IV quarters of 2026 (dates to be confirmed)	Webinar of the Special Technical Committee on Environmental Financing (CTE)	Webinar	ALIDE   GIZ   EIB   NDC Partnership   GCF
Virtual, 2026 (date to be confirmed)	Global trends in Digital Public Infrastructure in the banking sector for Inclusive Economic Growth	Webinar	ALIDE   CDPI
Virtual, IV quarter of 2026 (date to be confirmed)	Partners in Climate Action. European Investment Bank Cooperation Initiatives with LAC: Opportunities for Development Finance Institutions	Webinar	ALIDE   EIB
Virtual, 2026 (date to be confirmed)	Connecting Asia and Latin America: Infrastructure for connectivity and climate mitigation	Webinar	ALIDE   AIIB

Location / Date	Activity Name	Type	Organizers
Turkey (dates to be confirmed)	COP 31: Side event in Partnership with an Institution Hosting a Pavilion at the COP	Meeting	ALIDE   COP Partner
<b>2. STUDIES AND RESEARCH</b>			
Asunción, Paraguay, May 21, 2026	ALIDE Awards 2026: Best Practices in Development Finance Institutions	Competition	ALIDE
Asunción, Paraguay, May 21, 2026	ALIDE Green Award 2026	Competition	ALIDE
Asunción, Paraguay, May 21, 2026	Bank of the Year 2026	Competition	ALIDE
Asunción, Paraguay, May 20–22, 2026	Main Paper: “Innovate, Invest, and Include: Toward Transformative Action in Development Banking”	Study	ALIDE
May 2026.	The Tripod of the Transition to a Sustainable Economy: The Role of Development Banking	Technical Report	ALIDE, with the cooperation of the Agence Française de Développement (to be confirmed)
May 2026.	Bioeconomy in the Region and the Role of Development Banking	Technical Report	ALIDE, with the cooperation of the Agence Française de Développement (to be confirmed)
II quarter of 2026	Situation and Performance of Development Banking, 2026	Technical Report	ALIDE
II quarter of 2026	National Development Banks in LAC: Funding, Foreign Exchange Risk, and Interest Rate Risk	Study	ALIDE
July 31, 2026	How the PDB can Mobilize and Leverage Resources to Meet Nationally Determined Contributions (NDCs) and the Global Biodiversity Framework	Technical Report	ALIDE
September 2026	Best Practices in Latin American Development Banking	Publication	ALIDE
October 2026	Digital Payments and Productive Development: The Contribution of Development Banking to MSMEs	Technical Report	ALIDE
November 2026	Public Development Banking in the Financing of Renewable Energy, Water, and Sanitation in LAC	Technical Report	ALIDE
December 2026	Development Banking Financial Information Database (DATABANK)	Database	ALIDE
IV quarter of 2026	Development Banking Performance Report	Technical Report	ALIDE
<b>3. INTERNSHIPS</b>			
Morelia, Mexico, June 24 to 26, 2026	Sustainability strategies, thematic bonds, and the application of ESG criteria for biodiversity protection	Internships	ALIDE   FIRA

Location / Date	Activity Name	Type	Organizers
Lima, Piura and Arequipa, Peru, July 20 to 24, 2026 (to be confirmed)	Financial Inclusion and Microfinance for Development	Internships	ALIDE
Frankfurt, Germany, September 2026 (to be confirmed)	High-Level Executive Mission to KfW: Financing for Renewable Energy and Energy Efficiency	Study Trip	ALIDE   KfW
Buenos Aires, Argentina, October 7 to 9, 2026	Digital Transformation and Artificial Intelligence for Inclusion and Financial Innovation	Internships	ALIDE   Banco Provincia
Bogotá, Colombia, September 16 to 18, 2026 (dates to be confirmed).	Strategic Management of Human Talent: 'Family-Responsible Company' Model	Internship	ALIDE   Findeter
III quarter (to be confirmed)	Peer Exchange of the Special Technical Committee on Environmental Financing (CTE)	Meeting	ALIDE   GIZ
Mexico City, Mexico, from November 18 to 20, 2026 (to be confirmed)	Comprehensive Management of Financial and Sustainable Finance	Internships	ALIDE   NAFIN
<b>4. TRAINING COURSES AND SEMINARS</b>			
<i>Technological and Digital Transformation in Support of Financial Inclusion: Digital Banking and Services</i>			
March 10 to April 7, 2026	Comprehensive Management of Cybersecurity and Cyber Resilience in Banks and Financial Institutions	Online Course	ALIDE E-Learning
April 14 and 16, 2026	Evolution of development banking toward intelligent organizations using AI	Online Congress	ALIDE   IDB
Bogotá, Colombia, August 27 and 28, 2026	Banking Law: Challenges of Banking Law in the Digital Age	In-person International Congress	ALIDE   Banco Provincia   Bancóldex
October 28 to November 25, 2026	Storytelling, from Numbers to Narratives: The Art of Connecting in the Digital World	Online Course	ALIDE   E-Learning
November 12 to December 10, 2026	AI in Cybersecurity: Detect Threats and Protect Systems	Online Course	ALIDE   E-Learning
<i>Small and Medium Enterprise</i>			
June 22 to July 27, 2026	AI in Financial Inclusion and Microfinance	Online Course	ALIDE   E-Learning
<i>Resilient Infrastructure for Development</i>			
May 7 to June 4, 2026	Project Finance and PPP Projects	Online Course	ALIDE E-Learning
<i>Ecosystems of Entrepreneurs and Innovative Enterprises</i>			
September 23 to October 21, 2026	Innovation Strategy with Artificial Intelligence in Banking	Online Course	ALIDE   E-Learning

Location / Date	Activity Name	Type	Organizers
<b><i>Environment and Climate Change</i></b>			
February 18 to March 25, 2026	Corporate Sustainability in Banks for the Development of Sustainable Finance	Online Course	ALIDE E-Learning
September 8 to October 6, 2026.	ESG and Sustainable Finance: Integration, Strategy, and Decision Making	Online Course	ALIDE   ImplementaSur
October 5 to November 2, 2026.	Thematic Bonds for Financing Sustainable Development in Latin America and the Caribbean	Online Course	ALIDE   CLIMAS
<b>OPTIMIZATION OF BANKING PROCESSES AND OPERATIONS</b>			
<b><i>Administration and Risk Management</i></b>			
March 24 to April 21, 2026	Credit Risk Models and Expected and Unexpected Loss under IFRS 9 and Basel	Online Course	ALIDE E-Learning
May 5 to June 2, 2026	Technological Risk Management in Banks and Financial Institutions	Online Course	ALIDE E-Learning
August 4 to 21, 2026	Financial Risk Management with Simulation and Time Series	Online Course	ALIDE   E-Learning
September 22 to October 20, 2026	Innovation Strategy with Artificial Intelligence in Banking	Online Course	ALIDE   E-Learning
November 10 to 26, 2026	Risks for Non-Specialists	Online Course	ALIDE E-Learning
<b><i>Banking Management, Treasury, and Loan Portfolio</i></b>			
April 1 to 29, 2026	Operations and Trust Business Management in Banking	Online Course	ALIDE E-Learning
October 15 to November 12, 2026	Treasury and Investment Management with AI	Online Course	ALIDE   E-Learning
<b><i>Banking Operations Control and Support</i></b>			
from June 15 to July 20, 2026	Process Management with AI Applications in Banks and Financial Institutions	Online Course	ALIDE E-Learning
June 18 to July 16, 2026	AI in Banking Audit: Risks, Controls, and Advanced Analytics	Online Course	ALIDE E-Learning
August 27 to September 24, 2026	Digital Banking Marketing with Artificial Intelligence	Online Course	ALIDE E-Learning
September 2 to 30, 2026	Credit Product Innovation with AI in Banking	Online Course	ALIDE E-Learning

Location / Date	Activity Name	Type	Organizers
November 3 to December 1, 2026	Business Analytics & AI in Business	Online Course	ALIDE   E-Learning
November 23 to December 7, 2026.	Finance for Non-Financial Professionals	Online Course	E-Learning ALIDE
<b>Human Resources Development and Management in Banking</b>			
August 17 to September 14, 2026	People Analytics and AI: Strategic Decision-Making in HR	Online Course	ALIDE E-Learning
<b>Follow-up, Measurement, and Evaluation of Impact and Performance</b>			
Cartagena de Indias, Colombia, February 17 to 20, 2026	Anti-Money Laundering and Other Financial Crimes: From Strategy to Action Financial	In-house Workshop-Course	ALIDE   Caja de ANDE
July 22 to August 26, 2026	Corporate Governance in Banks and Financial Institutions	Online Course	ALIDE E-Learning
<b>ALIDE AWARDS AND RECOGNITIONS</b>			
May 21, 2026	ALIDE AWARD 2026: Best Practices in Development Finance Institutions	Competition	ALIDE
May 21, 2026	ALIDE GREEN AWARD 2026	Competition	ALIDE
May 21, 2026	Bank of the Year 2026	Competition	ALIDE
<b>5. COMMUNICATION AND INFORMATION</b>			
March, June, September, and October 2026.	Banca & Desarrollo (Banking & Development) Magazine	Magazine	ALIDE
Every month in 2026.	ALIDE Noticias (ALIDE News) Electronic Bulletin	Bulletin	ALIDE
Every month in 2026.	E-Banca (E-Banking) Electronic Bulletin	Bulletin	ALIDE
February, April, June, August, October, and December 2026	Community of Practice Electronic Bulletin	Bulletin	ALIDE
March, June, September, and October 2026.	E-News Electronic Bulletin	Bulletin	ALIDE
April, August, and December	WFDFI News Electronic Bulletin	Bulletin	ALIDE
May 2026	Institutional Report	Annual Report	ALIDE

Location / Date	Activity Name	Type	Organizers
<b>6. DIGITAL PLATFORMS AND KNOWLEDGE MANAGEMENT</b>			
Updated throughout 2026.	ALIDE Website	Website	ALIDE
Updated throughout 2026.	WFDFI (World Federation of Development Financing Institutions) Website	Website	WFDFI   ALIDE   ADFIAP   AADFI   ELTI   ADFIMI
Updated throughout 2026.	Development Banking Hub: <ul style="list-style-type: none"> <li>• Digital Banking</li> <li>• Regional Group on Sustainable Infrastructure</li> <li>• Development Banking Community of Practice</li> <li>• LATAM Projects</li> </ul>	Website	ALIDE   IDB   ECLAC
Updated throughout 2026.	DATABANK: <ul style="list-style-type: none"> <li>• Financial and Institutional Statistical Information Database of Development Banks</li> <li>• ALIDE Virtual Library (repository of technical documents)</li> </ul>	Database and Library	ALIDE
Updated throughout 2026.	WFDFI Knowledge Hub (WFDFI_KH)	Virtual Library	WFDFI   ALIDE   ADFIAP   AADFI   ELTI   ADFIMI
May 2026	Global Project: Global Development Banking Platform - Finance in Common - PDB Analytics - LAC Module	Platform	ALIDE, with the financial cooperation of the Agence Française de Développement (AFD)

## ALIDE SERVICES

To fulfill its mission, goals, and functions, ALIDE makes available to its member institutions a wide range of services through programs, projects, and activities with institutional, national, and international scope:

- Technical meetings: organization of seminars, regional meetings, forums, roundtables, etc., aimed at gathering perspectives and new approaches on issues related to operational policies and practices, as well as the administration and management of development finance institutions.
- Studies and research: systematic analyses with a pragmatic approach to the various aspects related to development finance, serving as important reference material and contributing to the adoption of operational policies and practices, as well as to the design of strategies aligned with the functions of development banks.
- Training: In-person and online courses and seminars designed to enhance the knowledge of managers, professionals, and technical staff of financial institutions, by promoting the exchange of experiences and best practices in operational policies and in instruments for financing and promoting development.
- Consulting services: through a highly qualified network of expert consultants, ALIDE provides high-quality consulting services to institutions engaged in development finance and enterprise development, as well as to public and private entities and international organizations pursuing these objectives.
- Identification of business opportunities and promotion of projects and investments: information is continuously gathered on the main characteristics and co-financing conditions of external sources of funding. This includes bilateral meetings, business missions, and business meetings, as well as outreach to international financing and investment institutions.
- Technical assistance and training: specialized advisory programs for the preparation of diagnostics and the monitoring of institutional operational processes, delivered through workshops, seminars, and study tours that enable “on-site” interaction with the managers of the financial programs and services implemented by development banks.
- Information and documentation: the Latin American Documentation Center (CEDOM) makes bibliographic material and technical documentation available to ALIDE member institutions. Through the RIALIDE Information Network, which brings together specialized documentation centers, it maintains a broad and dynamic platform for the exchange and dissemination of information at the regional level.
- Publications: ALIDE promotes the publication—both in print and digital—of high-quality, innovative, and relevant materials that provide valuable contributions and reference points for institutional actions in support of Development Banking.
- News monitoring and dissemination: ALIDE keeps development finance institutions informed with sector-related news and relevant information on the projects and activities carried out by the Association and its members. To facilitate the agile exchange of information among its partners and the financial community, ALIDE uses a range of communication channels, including ALIDE Magazine, the Alide Noticias Bulletin, the digital bulletins E-banca and E-news (in English), its website, the Virtual Library, and social media platforms, including Facebook, X, LinkedIn, YouTube, and Flickr.

**2026 GENERAL BUDGET**  
(in US dollars)

	<b>BUDGET</b>
	<b>2026</b>
<b>Operating Income</b>	
Members' Ordinary Contributions	696,299
Specific Services	381,385
<b>Total Income</b>	<b>1,077,684</b>
<b>Operating Expenses</b>	
Personnel	745,362
Administrative Expenses	324,372
<b>Total Expenses</b>	<b>1,069,734</b>
<b>Operating Surplus for the Period</b>	<b>7,950</b>
<b>Other Expenses</b>	
Financial Income and Expenses (Net)	10,715
<b>Surplus for the Period</b>	<b>18,665</b>