WELCOME

Development Institutions and risk capital

At the occasion of the 52nd edition of the General Assembly of "Asociación Latinoamericana de Instituciones Financieras para el Desarrollo" (ALIDE) in Curacao May 17, 2022





Introduction / background Mr. Dirk-Jan de Graaff (CEO DCSX)

- Work experience
- About illiquid markets
- Bringing parties together
- Development Finance Institutions ("DFI's") ideal capital market partners
- The use of segregated portfolio structured Investment Funds by DFI's
- The logic next step: list the Investment Fund share Classes

Background Dirk-Jan de Graaff



- Capital Markets professional with more than 25 years experience
- Originating, structuring and distributing capabilities of equity, debt and hybrid financing instruments
- For small & midcap listed Euronext Amsterdam corporates
- As well as private companies looking for funding possibities in the capital markets as alternative for traditional bank financing
- Always active within smaller banks/brokers acting in illiquid markets
- Build capital markets activities, including building the teams, within these organisations (Bank Labouchere, NIBC, SNS Securities/NIBC Markets)
- Recently active as Head of Capital Markets Netherlands for the Belgium based Private/Investment Bank Degroof Petercam
- Since 1 February 2022 CEO DCSX Curacao
- Main goal: create liquidity in illiquid markets

Playing field Capital Markets

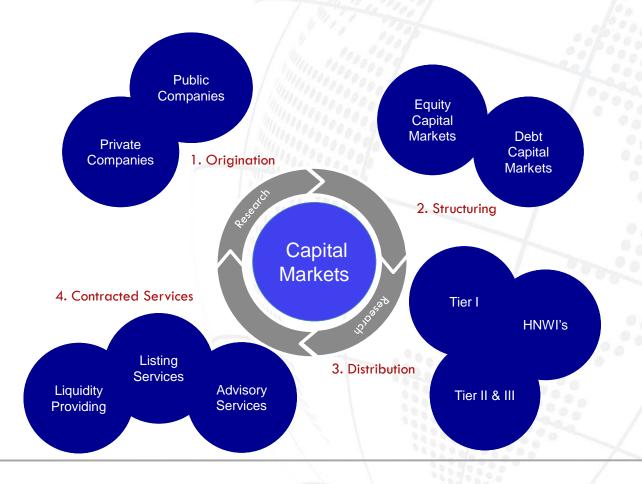


Capital Markets: The playing field could be divided in 4 main activities:

Originatio

Origination
Opportunity recognition by having proactive contact with a company's management, shareholders and other stakeholders. Move from technical towards tradeable listings. Local as well as regional/international client base.

- 2 Structuring
 Tailor made solutions to strengthen a companies financial position
- 3 <u>Distribution</u> Placement of equity and/or debt securities to investors – fine tuning product in order to match demand and supply
- 4 Contracted Services
 Capital Markets offers public companies listing and advisory services that generates recurring income. Offer openings for other services. Including research coverage to be provided by 3rd parties.





About Illiquid markets

- Hurdles
- Opportunities
- Intermediary role for niche service providers
- Some real-life examples back from the NL



Bringing parties together

- Primary players (lenders-debtors-intermediaries)
- Focused targets for financing (per type of economy)
- Public and the need for education
- Government as facilitator



Development Finance Institutions ("DFI's") ideal capital market partners

- Development is in their DNA stick to DNA
- If well managed > revolving fund type
- Shoulder to shoulder with pension funds (long funding)
- DFI's a condition for growth in small market without "equity mentality"
- Change from pure bank centered mentality



The use of segregated portfolios structured Investment Funds by DFI's

A CLOSER LOOK AT HOW THIS WORKS



Big need to create an **investment vehicle** thru which one can invest in both <u>Government owned properties</u> and <u>private properties</u>; as long as those properties are developed in such a way that they **directly contribute to our economy**.



The Government (facilitator role mentioned earlier) could and should decide/rule that anyone who invests (indirectly or directly) in <u>properties within certain economic areas</u>, would be free of taxes (for at least a *considerable period* of for instance 10 years, under the *condition* that this only applies to interest a/o dividend income from that specific project and if routed through an exchange listed security.

Government could and should decide/rule to create benefits for issuers (special interest a/o other cost deductions?)



Set up a *structure* whereby every time that there is a "project/property" that is in principle "good to finance" (after proper vetting) by the DFI we put that project/property in a special "segregated portfolio box" into which investors can invest.

Each box exists within a so called STC: Segregated Trust Company, which is in short: a hybrid between a company with different shares and different trusts.

For detailed info on structuring an STC DSCX can assist.



The **benefit** of *such setup* is that you have one central entity (or maybe just a few geared towards specific business sectors) where the investors in each share class have *no benefit but also no loss* from anything that happens in other projects/Share Classes within that same entity: thru the different Trusts you legally establish **a segregation** of rights/benefits and **obligations/liabilities** between the different Share Classes.

And this way, you don't have to go and incorporate a new company every time for each project. Some projects are going to be bigger, while there may well be quite a few that are relatively small but have spinoff capability.



The logic step to list the Investment Fund share Classes

- Creating your own revolving fund/new capital raising potential
- Through the sale of listed STC shares.
- DCSX as partner (extra set of eyes)
- Marketing/stakeholders' interest/snowball effect

